

COUNCIL STRATEGIC PLAN UPDATE

PROGRESS REPORT MARCH 2025



APPENDIX A

Goal 1: Building a Viable and Diversified Regional Economy

Objective: Develop an Economic Development Strategy Inclusive of Business/Industry Attraction, Retention, and Expansion While maintaining our Rural Influences Recommended Action Plan involves 2 steps, including recruitment of an Economic Development Specialist and determination of Future State. These items were mostly completed in 2022. The Business Visitation Program has been established and is ongoing, with 60 visits completed to date.

Objective: Complete Municipal Re-Branding to Support Economic Development Initiatives

Recommended Action Plan involves 4 steps, which are all currently on hold pending Councils' direction to proceed.

Objective: Maintain and Enhance Intermunicipal Collaboration on Economic Development Projects and initiatives

Recommended Action Plan involves 3 steps to review our current initiatives and recommend changes and new regional strategies.

Review of our initiatives was completed in 2022, while changes and new strategies are, and will continue to be, ongoing. New initiatives are brought forward and actioned regularly.

Goal 1: Building a Viable and Diversified Regional Economy

Objective: Create a Municipal Financial Sustainability Plan

Recommended Action Plan involves 4 steps for longterm sustainability and asset management. The Asset Management department was established in 2022 and to date, 16 policies have been, or are scheduled to be, presented to Council for approval. The Financial Sustainability Framework, Long-Term Tax Strategy, Asset Management Strategy, and State of the Infrastructure Reports are also all in progress.

Objective: Lobby Alberta Government for Adequate Natural Gas Accessibility and Supply Required for Future Growth

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Recommended Action Plan involves investigation into the creation, legislation, and administrations of gas coops, and seeking opportunity to access adequate gas infrastructure and supply.

There are no updates for this objective at this time.

Objective: Long-Range Airport Expansion Plans

Recommended Action Plan involves 2 components, being determination of both current state and future state.

Assessments have been completed, stakeholder/user groups and industry engagement is ongoing, and work on the Regional Airport Master Plan has started.

Goal 1: Building a Viable and Diversified Regional Economy

Objective: Airport Commercial Subdivision

Recommended Action Plan involves 2 components, being determination of both current state and future state.

The Northern Regional Economic Development (NRED) Grant has been approved for the Airport Economic Development Impact Assessment, the Area Structure Plan (ASP) was amended and the subdivision and sale of hangar lots is nearing completion.

Objective: Water and sewer expansion to targeted areas specific to economic development <u>requirements</u>

Recommended Action Plan involves 2 components, being determination of both current state and future state.

The Airport Feasibility Study, approved in the 2025 budget, will assist in development of an infrastructure plan.

Objective: Water and sewer expansion to targeted areas specific to residential development requirements

Recommended Action Plan involves 2 components, being determination of both current state and future state.

Current water and sewer systems have been identified, and residential subdivisions with water and sewer needs have been identified.

Goal 1: Building a Viable and Diversified Regional Economy

Objective: Identification and creation of short-term plans to correct and mitigate priority urban drainage areas Recommended Action Plan includes a Phase 1/Phase 2 plan. While there are no current plans for <u>urban</u> areas, flood area prioritization was presented to Council in 2022, and a catalogue of licensed/registered ditches has been completed.

Objective: Create a five-year plan to correct and mitigate prioritized urban drainage areas based on agreed upon criteria

Recommended Action Plan involves 7 steps, ranging from property owner engagement to beaver reduction.

While there are no current plans for <u>urban</u> areas, several initiatives have been put into place to mitigate beaver population, including culvert fencing, pond-levelling systems, and a Trapper Proxy.



Goal 2: Enhance Safety in the Community

Objective: Rural Crime Reduction Strategies Recommended Action Plan includes 2 strategies – crime reduction education and lobbying for additional

rural policing. The Crime Prevention Through Environmental Design (CPTED) program is underway, and meetings with Ministers and the RCMP "K" Division are continuous and ongoing.

Objective: Transportation/Infrastructure Network Safety

Recommended Action Plan involves 5 steps, including updating policies, review of speed limits, and the creation of General Municipal Services Standards

(GMSS). Most of these strategies are ongoing, such as policy updates, tracking the Concerns List, and completion of the GMSS.

Objective: Lake and Watercourse Safety/Sustainability

Recommended Action Plan involves 4 steps which involve water and boating recreation education, as well as establishing guidelines for sewage systems for different areas (i.e. development by lakes). Public Safety and the Parks and Recreation departments are in the process of creating a safe water recreation program; however, due to staffing constraints, the Boating Education initiative had to be discontinued.

Goal 2: Enhance Safety in the Community

Objective: Complete a Needs Analysis for the Expansion of Fire Services

Recommended Action Plan involves 2 components, being determination of both current state and future state.

It was determined that a Fire Hall was needed in Cherry Grove, which is currently under construction. This new Fire Hall, as well as the Bonnyville Regional Fire Authority (BRFA) headquarters and Station 5 will be in service in the summer of 2025.





Goal 3: Promote Community Development

Objective: Resident/Developer-Friendly Planning and Development Program

Recommended Action Plan involves 7 steps that have largely been completed.

The sole outstanding item is completion of the new Land Use Bylaw, which is approximately 80% complete at this time. Once the draft document has been completed, a second round of community engagement will be completed, with an anticipated third reading date in Fall of 2025.

Objective: Protection of Environmental and Municipal Reserve Properties

Recommended Action Plan is two-fold – creation of a new Environmental Reserve (ER)/Municipal Reserve (MR) Bylaw, as well as an ER/MR enforcement mechanism.

Both of these tasks have been completed, and administration is currently working on an education campaign for residents and stakeholders.

Objective: Potable Water Access for Population Clusters

Recommended Action Plan requires the creation of a new water/utility service policy.

The new bylaw provides for non-adjacent landowner connections to municipal water infrastructure. Additionally, we continue to offer assistance the landowners to connect to the regional water infrastructure.

Goal 3: Promote Community Development

Objective: Enhancement of the Municipal Recreation Master Plan

Recommended Action Plan involves 2 steps – to finalize the year-round Kinosoo Ridge Resort Business and Operation Plan (being a 2-phase strategy) and completion of an Intermunicipal Trail Master Plan.

These tasks were completed in March 2022 and April 2023 respectively.

Objective: Establish Quality Control Guidelines for Population Cluster Sewage Systems and Process Implemented to Monitor Compliance

Recommended Action Plan includes 3 steps, including establishing quality control guidelines, communicating those guidelines to users, and developing a compliance monitoring process.

The quality control guidelines are established in accordance with Regulatory Legislation.

2022 Emergent Issues to Be Considered in Tactical Plan

Review and update Policies and Procedures Ongoing annually

Review and monitor the current concept of 24-hour police patrolling Trialed in 2022, discontinued due to limited resources and authority

Completion of Highway 657

Creation of an Off-Site Levy Bylaw To be completed after the GMSS is finalized

Enhanced communication within and between municipal departments Ongoing

Creation of consolidated Public Safety Bylaw Completed in March 2023

Completion of M.D. of Bonnyville Emergency Plan Complete with ongoing updates

Creation of a General Municipal Service Standard Guide (GMSS) Project is at 90% completion, and is anticipated to be complete in Summer 2025

Asset Management Implementation

Thank you!

MUNICIPAL DISTRICT BONNYVILLE NO.87